1 STATE OF NEW HAMPSHIRE 2 PUBLIC UTILITIES COMMISSION 3 13 APR 18 A49:45 4 March 29, 2018 - 10:10 a.m. Concord, New Hampshire 5 6 RE: DW 17-176 7 LAKES REGION WATER COMPANY, INC./ WILDWOOD WATER COMPANY, INC.: 8 Petition to Transfer Utility Assets and Franchise and for Related 9 Approvals. (Hearing on the merits) 10 PRESENT: Chairman Martin P. Honigberg, Presiding 11 Commissioner Kathryn M. Bailey Commissioner Michael S. Giaimo 12 13 Sandy Deno, Clerk 14 15 APPEARANCES: Reptg. Lakes Region Water Company: Justin C. Richardson, Esq. (Upton...) 16 Reptg. Residential Ratepayers: 17 D. Maurice Kreis, Esq., Consumer Adv. Office of Consumer Advocate 18 Reptg. PUC Staff: 19 Alexander F. Speidel, Esq. Jayson Laflamme, Asst. Dir./Gas&Water 2.0 Robyn Descoteau, Gas & Water Division 21 22 23 Court Reporter: Steven E. Patnaude, LCR No.





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2		EXHIBITS	
3	EXHIBIT NO.	DESCRIPTION	PAGE NO.
4	1	Petition to Transfer Utility Assets and Franchise and for	premarked
5		Related Approvals, with attachments	
6	2	Settlement Agreement,	premarked
7		including attachments (03-15-18)	1
8	3	Asset Check Up Report	premarked
9		(01-22-18)	
10			
11			
12			
13			
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19			
20			
21			
22			
23			
24			

PROCEEDING

CHAIRMAN HONIGBERG: We are here this morning in Docket DW 17-176, which is Lakes

Region Water Company's acquisition of Wildwood

Water. And this is the hearing on the merits.

We have a Settlement Agreement that I believe was filed. Yes.

And before we do anything else, let's take appearances.

MR. RICHARDSON: Thank you. Good morning, Commissioners. Justin Richardson, with Upton & Hatfield, here for Lakes Region Water. I have President Tom Mason with me at counsel's table.

I understand that the President of Wildwood was unfortunately unable to make it today. And we sent out an e-mail to the parties yesterday, but he did -- we did send that out to them. Thank you.

MR. KREIS: Good morning.

Representing residential utility customers,

very happy that it's Opening Day, so that I can
think about the Red Sox, and don't have to hear
about the Patriots anymore for a while, I'm D.

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1 Maurice Kreis, the Consumer Advocate. 2 MR. SPEIDEL: Good morning, 3 Commissioners. Alexander Speidel, representing the Staff of the Commission. And I have with 4 5 me Jayson Laflamme, the Assistant Director of 6 the Gas & Water Division, and also Robyn 7 Descoteau, a Utility Analyst of the Gas & Water Division. 8 CHAIRMAN HONIGBERG: All right. 9 How10 are we proceeding this morning? 11 MR. RICHARDSON: It's my 12 understanding that we're going to proceed by --13 is in a panel with Mr. Mason and Jayson 14 Laflamme. 15 CHAIRMAN HONIGBERG: And there's 16 nodding heads on the other side of the room. 17 So, that's encouraging. 18 MR. RICHARDSON: And it's a pretty 19 short presentation. There's no opposition to 20 this. It's really -- Lakes Region's primary 21 goal is to just talk about the system and what 22 Lakes Region plans to do, so the Commission is 23 kind of aware of, you know, what the next steps

24

will be.

```
1
                   CHAIRMAN HONIGBERG: There are three
 2
         documents that have been put up on the Bench
         labeled "Exhibit 1", "Exhibit 2", and
 3
 4
         "Exhibit 3". Have they been marked already
 5
         with the Clerk?
 6
                   MR. RICHARDSON: Correct.
 7
                   CHAIRMAN HONIGBERG: All right. And
         you'll have the witnesses describe them and
 8
         tell us about them?
9
10
                   MR. RICHARDSON: Correct.
11
                   CHAIRMAN HONIGBERG: All righty. Why
12
         don't we have the witnesses take the stand.
                   Off the record.
13
14
                         [Brief off-the-record discussion
15
                         ensued.]
16
                         (Whereupon Thomas B. Mason, Jr.
17
                         and Jayson P. Laflamme were duly
18
                         sworn by the Court Reporter.)
19
                   CHAIRMAN HONIGBERG: Mr. Richardson.
20
                   MR. RICHARDSON: Thank you.
21
                 THOMAS B. MASON, JR., SWORN
22
                  JAYSON P. LAFLAMME, SWORN
23
                     DIRECT EXAMINATION
24
    BY MR. RICHARDSON:
```

- Q Good morning, Mr. Mason. Could you just please state and spell your name for the record and your position with the Company.
- A (Mason) My name is Thomas Mason, T-h-o-m-a-s -
 MR. SPEIDEL: Mr. Mason, your

 microphone.
- 7 WITNESS MASON: Oh, I'm sorry.

BY THE WITNESS:

8

9

10

- A (Mason) My name is Thomas Mason, T-h-o-m-a-s,

 Mason, M-a-s-o-n. And I'm the President of

 Lakes Region Water.
- 12 BY MR. RICHARDSON:
- 13 Q You have Exhibits 1 through 3 in front of you,
 14 correct?
- 15 A (Mason) I do.
- 16 Q All right. What is Exhibit 1?
- 17 A (Mason) Exhibit 1 is the Petition.
- 18 Q And that also includes the Asset Purchase
 19 Agreement with Wildwood Water Company, right?
- 20 A (Mason) Yes.
- 21 Q And on the Petition, I think beginning at Page
 22 3, it starts to explain the capabilities and
 23 the benefits Lakes Region will provide for the
- 24 system?

```
1
    Α
         (Mason) Yes.
 2
         Do you understand me? And there's "Increased
    Q
 3
         Experience", is that -- that's the first one on
 4
         Page 3 of Exhibit 1?
 5
         (Mason) Yes. We specialize -- we have 18
 6
         different water systems. We specialize in
 7
         small water systems like this.
         And I believe the next bullet is "Technical,
 8
    Q
9
         Emergency, and Administrative Support"?
10
         (Mason) Yes. We're set up with a 24-hour
    Α
11
         answering service. We have telemetry for all
12
         of our water systems. Multiple staff members
13
         capable of repairing anything that can come up.
14
         And then the next is "Improved Efficiencies and
15
         Economies of Scale"?
16
    Α
         Yes. I mean, this particular system is roughly
17
         a 50-unit single-family dwelling place. And
18
         it's within our footprint of the areas that we
19
         take care of. So, literally, within five
20
         miles, there's a couple of other water systems
21
         that we already have.
22
         And then, the last bullet, on Page 4, is, in
23
         essence, access to reduced capital or lower
24
         cost debt, to paraphrase that, is that true?
```

- 1 A (Mason) Yes. Definitely.
- 2 Q Okay. And those statements in the Petition are
- 3 true and accurate to the best of your knowledge
- 4 and belief?
- 5 A (Mason) Yes.
- 6 Q Okay. And you adopt those as your testimony
- 7 today, essentially?
- 8 A (Mason) Yes, I do.
- 9 Q Okay. What is Exhibit 2?
- 10 A (Mason) Exhibit 2 is the Settlement Agreement.
- 11 Q Now, beginning at Page -- Page 8 of Exhibit 2,
- on the bottom you see the number, Page 8?
- 13 A (Mason) Uh-huh.
- 14 Q I understand those are the data request
- responses that Lakes Region prepared?
- 16 A (Mason) Yes.
- 17 Q And those were prepared by Ms. Valladares, the
- 18 Company's Utility Manager, right?
- 19 A (Mason) That is correct.
- 20 Q Okay. But you've discussed those with her?
- 21 A (Mason) Yes.
- 22 | Q And she would agree, I assume, with your
- 23 testimony that these are true and accurate?
- 24 A (Mason) Yes, she would.

```
1
    Q
         Okay. And you also were there when these
 2
         requests were discussed at the technical
 3
         sessions?
 4
         (Mason) Yes, I was.
    Α
         Okay. Now, I'm going to ask you one
 5
    Q
 6
         clarification, but these data responses are
 7
         true and accurate --
 8
         (Mason) Yes.
    Α
         -- to the best of your knowledge and belief?
9
10
         (Mason) Yes, they are.
    Α
11
         Okay. Let's turn to number 1-10 in Exhibit 2.
    Q
12
         And that is on Page 27, at the bottom.
13
         (Mason) Yup. Got it.
14
         And you'll see it says, on Page 27, "Does LRWC
15
         plan to hire additional personnel due to the
16
         acquisition of Wildwood?"
17
         (Mason) The answer is "no". We're not -- we
18
         are planning or we've been looking actively for
19
         the last six months for another person for out
20
         in the field. But it had nothing to do with
21
         purchasing Wildwood.
22
         And in fact, you already interviewed one
    Q
23
         candidate?
24
          (Mason) We've interviewed a few people. We're
    Α
```

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[WITNESS PANEL: Mason|Laflamme]

```
1
         looking for the right person. We haven't found
 2
         him yet, we don't think. But we're actively
 3
         looking.
         And that's due to a departure that occurred
 4
    Q
 5
         prior to this, right?
         (Mason) Right. That's correct.
 6
    Α
 7
         And when was that?
8
         (Mason) It was -- I think it was the beginning
    Α
9
         of 2017, or late in 2016, when that person
10
         left.
11
         It was around the time of the temporary hearing
12
         in Docket 15-209, the rate case, right?
13
         (Mason) I believe so, yes.
14
         Okay. And I'll represent to you that was
15
         January of '16?
16
    Α
         (Mason) Oh, was it that early? Okay. All
17
         right. I'm sorry, my dates are wrong.
18
    Q
         Okay. All right. Let's move to Exhibit -- oh,
19
         well, just to clarify, I don't know if I asked
20
         you this, but that subject to that
21
         clarification, the responses to data requests
22
         are true and accurate, correct?
23
         (Mason) Oh, yes, they are.
    Α
```

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Okay. What is Exhibit 3?

24

Q

```
1
    Α
         (Mason) Exhibit 3 is a paper that's put out by
         the EPA called "CUP$$". And it's kind of a
 2
 3
         generic overview of any water system, and you
 4
         fill in the data, and it kind of gives you a
 5
         recommendation, a fairly simple recommendation
 6
         of what should be done with the water system.
 7
         Uh-huh. And the first page states it's
 8
         prepared by Ms. Valladares and Justin Benes?
9
    Α
         (Mason) Yes.
10
         And who is Mr. Benes?
11
         (Mason) Justin is our outside Utility Manager,
12
         as far as the day-to-day operations of the
13
         water system. He's the one that maintains
14
         them, the head maintenance person.
         Okay. And the -- let me flip here. So, let's
15
    Q
16
         turn to -- I wanted you to explain to the
17
         Commission what is shown on Pages 6 and 7 of
18
         Exhibit 3.
19
    Α
         (Mason) Okay. On Page --
20
                   CHAIRMAN HONIGBERG: Before you do
21
         that -- before you do that, Mr. Richardson, I
22
         just got to ask you to ask the witness what it
23
         means that in about an inch-high letters at the
24
         bottom of every page it says "EXAMPLE".
```

```
1
                   MR. RICHARDSON:
                                     Sure.
 2
    BY MR. RICHARDSON:
 3
         Mr. Mason, do you know the answer to that?
    Q
 4
    Α
         (Mason) I really don't. I think it's a
 5
         generic -- these are fairly generic. You know,
 6
         she loaded in what they asked for, and this is
 7
         what was printed out from the EPA manual, or
         wherever she got it, I'm not really sure. I
 8
9
         don't know why "EXAMPLE" is on the bottom.
10
                   MR. RICHARDSON: I'll represent that,
11
         during the technical session, this was provided
12
         to Staff. And the explanation from
13
         Ms. Valladares was is that this is based upon
14
         assumptions for in-service dates, and then it
15
         predicts a schedule of, basically, life
16
         retirements or life expectancies. So, it's not
17
         based on the input of the actual property
18
         records, where you know this is in service on
19
         this particular date.
20
                    So, there's a lot of assumptions that
21
         are built into this. So, we wanted to make
22
         sure that it wasn't treated as if it were a
23
         final document, but rather just a model.
24
    BY MR. RICHARDSON:
```

```
[WITNESS PANEL: Mason|Laflamme]
 1
    Q
         And, Mr. Mason, does that, my statement or
 2
         explanation, sound correct to you?
 3
    Α
         (Mason) It sounds like -- yes, because it's a
 4
         very basic general overview of a water system.
 5
    Q
         Okay.
 6
                   CHAIRMAN HONIGBERG: Sorry to break
 7
         your flow.
 8
                   MR. RICHARDSON: No, no. That's
         fine.
9
10
    BY MR. RICHARDSON:
11
         Do you see on Page 6 there's four boxes, where
12
         there's one axis that says "Consequence of
         Failure" and the "Probability of Failure"?
13
14
              Do you have Page 6 in front of you?
15
    Α
         (Mason) Oh, yes. Yes. I'm sorry.
16
    Q
         And then there are numbers, and you'll see
17
         that, with the exception of number 7 and 8, all
18
         of the categories fall in the "High Risk"
19
         category, is that right?
20
         (Mason) That is correct.
21
         Okay. And then, when you look at Page 7,
22
         you'll see the corresponding numbers for each
23
         system component, and you have numbers 1
```

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through 8, right?

```
1
    Α
         (Mason) Correct.
 2
         Okay. And so, is it your understanding that
    Q
 3
         Items 1 through 6 are in the "High Risk"
 4
         category, due to their system age or life
 5
         expectancy?
 6
         (Mason) Yes. I mean, they're definitely --
 7
         this is an older system that has been, not
 8
         neglected, but it definitely hasn't been
9
         updated over the years. All these old systems,
10
         these old developer-built systems are in need
11
         of a lot of repairs, typically, when we get
12
         them.
13
         Uh-huh. And why not have a capital
14
         improvements plan prepared today, in light of
15
         this information?
16
    Α
         (Mason) Basically, because we don't have a lot
17
         of history on this. I mean, other than talking
18
         to Mr. Quint about what he has experienced, we
19
         don't have any real-time experience with the
20
         system yet.
21
              So, what we typically do is go in, if
22
         there's any mandated issues with the DES, then
         we take care of those. But, in this case,
23
24
         there isn't. And then we kind of monitor the
```

```
1
         system, add a few things that we want to make
 2
         it easier to run and to get a little bit more
 3
         data, and watch the system for between six to
         twelve months to see what is the issues that
 4
 5
         are -- that come forward over that time.
 6
         Uh-huh. Let's turn briefly to Exhibit 2,
    Q
 7
         Page 16, which is the response to Data Request
 8
         1-6 on Exhibit 2.
         (Mason) Did you say "Page 16"?
9
    Α
10
         Page 16, at the bottom of Exhibit 2, correct.
11
         (Mason) Got it. Okay. Here it is.
12
         And you'll see, at the last section at the
13
         bottom of that page "Some known items that will
14
         be upgraded in year one are as follows: " And
15
         could you explain to the Commission what those
16
         items are?
17
         (Mason) Sure. It's electronic metering, you
18
         know, for water, to keep track of how much
19
         water they're using on a daily basis in the
20
         system. And then a Generating Solutions unit,
         which is a telemetry unit that sends data back
21
22
         to our -- it's basically a SCADA system that
23
         sends data back to the office, and so we can
24
         keep an eye on it 24/7. And then the
```

```
1
         transducers are just -- I don't know why
 2
         they're actually separate, but they're part of
 3
         the telemetry system.
 4
         Uh-huh. And how does the telemetry system help
    Q
 5
         you evaluate the system's performance?
 6
         (Mason) Well, we just know, we've actually had
 7
         situations before where we've taken over water
         systems, and then we find out afterwards that,
 8
9
         you know, people have, on Saturday mornings,
10
         from 9:00 to 11:00, didn't have water for
11
         years. And they just lived with it. They
12
         never told anybody or did anything else. And
13
         when we took them over, we found out that, you
14
         know, through telemetry and other things, that
15
         there were issues going on at different times
16
         of the day that we needed to address that
17
         people just -- I guess they were so used to
18
         them, they didn't worry about them.
19
         Okay. So, and I assume it's a benefit to the
    Q
20
         customers not to just rush in and replace all
         of the system components that are currently
21
22
         listed as "over due"?
23
          (Mason) Oh, definitely.
    Α
24
         And why is that?
    Q
```

```
1
    Α
          (Mason) Because a lot them probably won't need
 2
         replacing. The system itself, if it was
 3
         installed correctly, it's probably okay, as far
         as the water mains. We don't know. We don't
 4
 5
         have any data on that yet, other than what
 6
         Mr. Quint has told us, and that's been pretty
 7
         good. He's been pretty helpful with that. So,
         we just need time to look at the pump station,
 8
9
         look at the treatment, look at the well
10
         capacities. All these types of things, to see
11
         if there's any issues that we're not happy
12
         with.
13
         So, I'll represent to you that, in Exhibit 2,
14
         the Settlement Agreement, on Page 4, there's a
15
         reference to the requirement to prepare a
16
         capital improvements plan, and that's
17
         concurrent with a filing of the Annual Report a
18
         year from now, for 2018.
19
    Α
         (Mason) Yes. We agree with that.
20
         And so, that's the Company's plan, to come in
21
         with a more comprehensive plan for what needs
22
         to be replaced and what its expected costs will
23
         be?
24
          (Mason) That's correct.
    Α
```

```
1
                   MR. RICHARDSON: Okay. Thank you.
 2
         No further questions.
 3
                   CHAIRMAN HONIGBERG: Mr. Speidel,
         questions for either Mr. Mason or Mr. Laflamme?
 4
 5
                   MR. SPEIDEL: I'd like to first
 6
         introduce Mr. Laflamme, if I may.
 7
    BY MR. SPEIDEL:
         Mr. Laflamme, could you please state your full
 8
         name and your position at the Commission for
9
10
         the record.
11
         (Laflamme) My name is Jayson Laflamme. I'm the
    Α
12
         Assistant Director of the Gas & Water Division.
13
         And as part of your duties as the Assistant
14
         Director of the Gas & Water Division, did you
15
         review the materials presented as Exhibits 1,
16
         2, and 3 today?
17
         (Laflamme) Yes, I did.
    Α
18
    Q
         And you are generally responsible for
19
         formulating Staff's recommendations regarding
         this case, correct?
20
21
         (Laflamme) Yes.
22
         In light of this, would you say that the
    Q
23
         Settlement Agreement that has been entered into
24
         between Staff, the OCA, and the Company is in
```

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1 the public interest? 2 (Laflamme) Yes, I would. Α 3 Would you like to elaborate on why you believe Q that it's in the public interest? 4 5 (Laflamme) Yes. As Mr. Mason has indicated 6 earlier in his testimony, Lakes Region Water 7 Company has experience and expertise in 8 acquiring small water systems and making necessary improvements in those small water 9 10 systems. Staff believes that Lakes Region 11 Water has the technical, managerial, and 12 financial expertise to run this water system 13 effectively and efficiently. 14 Currently, the Wildwood system, they are 15 financed 100 percent by equity. Lakes Region 16 has access to low-cost debt financing, mainly 17 through CoBank. And so, we believe that Lakes 18 Region can make the necessary improvements to 19 this water system at the lowest possible cost 20 to customers. 21 Mr. Laflamme, is it your expectation that the 22 Wildwood system, after this acquisition is 23 consummated, will be rolled into the annual

reporting for both financial and physical plant

[WITNESS PANEL: Mason|Laflamme]

```
aspects for Lakes Region?
 1
 2
    Α
         (Laflamme) Yes.
 3
         And therefore, the Staff will have the ability
    Q
         to monitor ongoing developments involving this
 4
 5
         portion of the system, correct?
         (Laflamme) That is correct.
 6
 7
         Mr. Laflamme, do you recall the line of
    Q
 8
         questioning that Mr. Richardson had regarding
         the technical session where the EPA report
9
10
         discussed as Exhibit 3 was considered?
11
         (Laflamme) Yes.
12
         And do you also have some recollection of that
         technical session?
13
14
         (Laflamme) Yes.
15
         Would you be able to independently confirm that
    Q
16
         the Business Manager of the Company indicated
17
         to the assembled group that she did, in fact,
18
         use rough figures for this example presented as
         Exhibit 3, pending receipt of the actual data
19
20
         from the Company upon acquisition, that is
21
         Wildwood, is that right?
22
         (Laflamme) That is correct.
23
                    MR. SPEIDEL: Okay. I have no
24
         further questions for the panel. Thank you.
```

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[WITNESS PANEL: Mason|Laflamme]

```
1
                    CHAIRMAN HONIGBERG: Mr. Kreis, do
 2
         you have questions?
 3
                    MR. KREIS: Just maybe a couple.
                                                     I
         think they're for Mr. Mason.
 4
                      CROSS-EXAMINATION
 5
    BY MR. KREIS:
 6
 7
         Mr. Mason, if I'm reading Exhibit 1 correctly,
 8
         the purchase price that Lakes Region is paying
         to Wildwood is $25,000, correct?
9
10
         (Mason) Yes, it is.
    Α
11
         Is there any acquisition premium included in
12
         that price?
13
         (Mason) A premium? No.
14
         In other words, you're not paying more than the
15
         true value of the assets?
16
    Α
         (Mason) No, No. No, no.
17
         And so, therefore, moving over to the
    Q
18
         Settlement Agreement itself, the acquisition
19
         costs that are referenced at Pages 4 and 5 of
20
         Exhibit 2 don't refer to "acquisition premium",
21
         but actual costs incurred by your Company in
22
         the course of acquiring the company?
23
         (Mason) That's correct. It's lawyers,
    Α
24
         accountants, that type of thing. Whatever we
```

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1 needed.

- And it's those costs that are partially, but not fully, accounted for in the second exhibit attached to the Settlement Agreement, yes?
- 5 A (Mason) Yes.
 - And to the extent that those costs are significant, would it be fair to say that that could be attributed at least in part to some thorny title issues that you experienced in the course of this acquisition?
 - A (Mason) Yes. Definitely. When we did, you know, the deeds and looked at the title stuff, and, you know, some assets, things hadn't been brought down over time. There were issues with title to pieces of property and easements and all kinds of stuff that we needed to get resolved before we purchased it.
 - And you would agree, would you not, that if for some reason, and I stress I have no reason to think this, but if for some reason, either the Staff or the OCA concluded that there was any imprudence in any of those expenditures in the realm of acquisition costs, those could be fully investigated in your Company's next rate

```
1
         case?
         (Mason) Oh, sure. Yes. Definitely.
 2
    Α
 3
                   MR. KREIS: Those are my only
 4
         questions.
 5
                   CHAIRMAN HONIGBERG: Commissioner
 6
         Bailey.
 7
                   CMSR. BAILEY: Good morning.
 8
                   WITNESS MASON: Good morning.
                   WITNESS LAFLAMME: Good morning.
9
10
    BY CMSR. BAILEY:
         Can you take look at Exhibit 2, the graph that
11
12
         we were talking about?
13
         (Mason) The one with the example? The one with
14
         the red --
15
         Yes. Exhibit 3.
    Q
16
    Α
         (Mason) Yes.
17
    Q
         Page 6 and 7. Can you explain how this works?
18
         Ms. Valladares puts what into the model to
19
         generate the results on Page 6?
20
         (Mason) You know, I wasn't totally involved in
    Α
21
         when she did this. She just used a form that
22
         EPA had and wanted to put something in about
23
         the condition of the system. So, she used
24
         this.
                I don't think she has ever used it
```

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```
1
         before.
              All -- like I tried to get across before,
 2
 3
         it's a very generic, very basic outlook on a
 4
         water system. And basically, she just took
 5
         some guesses at age of what she thought things
 6
         were, the water mains, the services, the pump
 7
         station, pumps, things like that, but
         completely taking a guess. And then she fed
 8
9
         the information into this program, and this is
10
         what it came out as, most of them being "high
11
         risk".
12
         So, the only reason that you know of that most
    Q
13
         of them are in the "High Risk" category is
14
         because of their age?
15
    Α
         (Mason) Correct.
16
                   CMSR. BAILEY: Okay. Thank you.
17
         That's all I have.
18
                   CHAIRMAN HONIGBERG: Commissioner
19
         Giaimo.
20
                   CMSR. GIAIMO: Good morning.
21
                   WITNESS MASON: Good morning.
22
    BY CMSR. GIAIMO:
23
         As Wildwood is not here, I'm going to ask you
```

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questions, and hopefully you can answer them.

[WITNESS PANEL: Mason|Laflamme]

```
1
         Does Wildwood have employees?
 2
    Α
         (Mason) No.
 3
         No employees. Okay. I am going to go to
    Q
         Exhibit 3. And just for clarification, I want
 4
 5
         to make sure I am viewing this right, because I
 6
         think some of the numbers were written on top
 7
         of each other. So, I see, in the "Low Risk",
         left corner, numbers "8" and "7"?
 8
         (Mason) Uh-huh.
9
    Α
10
         And then as I progress north and to the east, I
    Q
         see "6"?
11
12
         (Mason) I believe so, yes, as it's readable.
    Α
13
         Okay. And then, as we go north again, higher
14
         up, do we know what those are? Looks like
15
         there's a "4" in there?
16
    Α
         (Mason) I believe it's all the other numbers.
17
         I don't know how they're represented here. But
18
         it appears the only two that are out of -- that
19
         there's two "low risk", 7 and 8.
20
         Yes.
21
         (Mason) And the balance of them I believe are
22
         in the "high risk" area, which would be 1
23
         through 6. I don't know how that got screwed
```

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up over there in the red box, but it did.

```
1
    Q
         That's fine. So, that's helpful. So, going to
 2
         Exhibit 2, Bates 013 and 014.
 3
                   CHAIRMAN HONIGBERG: Which document?
 4
                   CMSR. GIAIMO: Exhibit 2.
    BY CMSR. GIAIMO:
 5
 6
         There's a comparison of the tariffs. And I was
 7
         wondering if you can, to the extent you can
         articulate which ones you think now benefit
 8
9
         Wildwood? How Wildwood's tariff actually
10
         improves as a result of the acquisition?
11
         (Mason) I really hadn't paid much attention.
    Α
12
         Can I just read it for a minute?
13
         Please. And maybe Mr. Laflamme can help you as
14
         well.
15
    Α
         (Laflamme) Yes. Just briefly looking at this
16
         exhibit, on Bates 014, there's two or three
17
         terms where Wildwood's tariff does not
18
         currently -- it's not addressed in Wildwood's
19
         current tariff. And that's with regards to
20
         "Penalty for Bad Checks", "Vacancy of
21
         Premises", and "Availability Fees".
22
              And those, unlike Wildwood's current
23
         tariff, those are clearly addressed in the
24
         tariff of Lakes Region Water Company.
```

1	Generally speaking, the Staff reviewed the
2	tariff for Wildwood, and noted that it hasn't
3	been updated for a number of years. The last
4	rate increase that was set for the Wildwood
5	system was I believe it was 1998.
6	So, I believe, unlike the Wildwood system,
7	the Lakes Region tariff is fairly up-to-date.
8	And also, the Lakes Region tariff has recently
9	been reviewed by the Water Staff, because there
10	were several changes, not to the rates, but to
11	other provisions in the Lakes Region tariff
12	that were updated. And I believe Staff made a
13	recommendation to accept those changes. I
14	think it was a couple of weeks ago.
15	CMSR. GIAIMO: Thank you. That
16	additional information was very helpful. All
17	set.
18	CHAIRMAN HONIGBERG: I have no
19	questions that haven't already been answered.
20	Mr. Richardson or Mr. Speidel, do you
21	have follow-up for the witnesses?
22	MR. SPEIDEL: Yes, just
23	MR. RICHARDSON: Yes.
2 4	CHAIRMAN HONIGBERG: We'll let Mr.

[WITNESS PANEL: Mason|Laflamme] 1 Richardson go first, then Mr. Speidel. 2 REDIRECT EXAMINATION

3 BY MR. RICHARDSON:

- Q Mr. Mason, you indicated, in response to a question I believe from Commissioner Bailey, that Wildwood does not have any administrative staff, is that right?
- 8 A (Mason) I don't believe they have -- I don't,
 9 obviously, have a lot of knowledge at what
 10 their business is, but I don't believe so.
- 11 Q Is it your understanding perhaps that there's
 12 one part-time administrative staff person?
- 13 A (Mason) If you say that, I believe you. I
 14 really don't know.
- 15 Q So, you don't know. Okay.
- 16 A (Mason) Yes. I really don't know --
- 17 Q Okay.
- 18 A (Mason) -- what their situation is.
- 19 Q Okay. All right. And who is the operator of
- the system?
- 21 A (Mason) That would be Fran Lyons.
- 22 | Q Or F. X. Lyons?
- 23 A (Mason) F.X. Lyons, yes.
- 24 Q And what is that?

30

```
1
    Α
          (Mason) He's another -- he's a company that
 2
         specializes in running small systems, but for
         people, not on his own. He doesn't own any
 3
 4
         systems.
 5
    Q
         So, Mr. Quint and Wildwood then have a contract
 6
         to operate the system?
 7
          (Mason) Correct.
    Α
 8
         But no in-house staff?
    Q
         (Mason) No in-house staff at all.
9
    Α
10
         So, what does that mean if something were to
    Q
11
         break down?
12
         (Mason) I would think it would mean that they
    Α
13
         would have to contact Mr. Lyons, and then put
14
         the process in motion, and probably takes a
15
         fair amount of time.
16
    Q
         Okay. And do you know if Mr. Quint is also a
17
         certified operator or not?
18
    Α
         (Mason) I doubt it.
19
    Q
         Okay.
20
          (Mason) I don't know that. But I don't believe
21
         he's ever said he was.
22
                    MR. RICHARDSON: Okay. That's it.
23
         Thank you.
24
                    CHAIRMAN HONIGBERG: Mr. Speidel.
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1
                    MR. SPEIDEL:
                                  Yes. Thank you, Mr.
 2
         Chairman.
    BY MR. SPEIDEL:
 3
 4
         Mr. Laflamme, are you aware of the fact that
    Q
 5
         the Company has been making some effort to
 6
         revise its current tariff, that is Lakes Region
 7
         has?
         (Laflamme) Yes.
 8
    Α
         And that there have been certain technical
9
    Q
10
         issues with the tariff filing that the Staff of
11
         the Commission and Lakes Region are working on
12
         to try to fix in advance of the Executive
13
         Director accepting the tariff filing?
14
         (Laflamme) Yes. And I believe that that's been
15
         resolved, and Staff has made a recommendation
16
         to accept those changes.
17
         Do you happen to know how recently that
    Q
18
         recommendation was made?
19
    Α
         (Laflamme) Approximately two weeks ago.
20
         So, it was essentially right on the heels of
21
         this comparison being filed in conjunction with
22
         the Settlement Agreement, Exhibit 2, right?
23
         (Laflamme) That is correct.
    Α
24
         And so, therefore, there will be some changes
    Q
```

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1	made to the tariff provisions that are
2	delineated in that summary presented within the
3	Settlement Agreement, correct?
4	A (Laflamme) More than likely, yes.
5	MR. SPEIDEL: In all likelihood,
6	okay. I just wanted to clarify that for the
7	record. Thank you.
8	CHAIRMAN HONIGBERG: Thank you. All
9	right. I don't think there's anything else for
10	the witness. You can return to your seats or
11	stay where you are, it's up to you.
12	Is there anything else we need to do
13	before wrapping up?
14	[No verbal response.]
15	CHAIRMAN HONIGBERG: All right.
16	Without objection, we'll strike ID on Exhibits
17	1, 2, and 3.
18	And ask the parties to sum up.
19	Mr. Kreis, start us off please.
20	MR. KREIS: Thank you, Mr. Chairman.
21	The arc of the moral universe is long, but it
22	bends towards justice. And in this instance,
23	part of that journey is the inexorable march
24	from small independent and struggling water

1 systems in New Hampshire being purchased by competent, well-run utilities that can provide 2 3 good service to the customers. This is the 4 latest example of that phenomenon that has been going on over a very long time. 5 6 The acquisition is reasonable and in 7 the best interests of the current customers of 8 Wildwood, as well as the other customers of the 9 Lakes Region Water Company. The Settlement 10 Agreement provides for reasonable terms. 11 entire agreement is in the public interest, and 12 therefore the OCA recommends that the 13 Commission approve the Settlement Agreement. 14 CHAIRMAN HONIGBERG: Thank you, Mr. 15 Kreis. Mr. Speidel. 16 MR. SPEIDEL: Mr. Chairman, 17 Commissioners, the Staff of the Commission 18 recommends that the Commission approve the 19 Settlement Agreement as filed as just and 20 reasonable and in the public interest. 21 Thank you. 22 CHAIRMAN HONIGBERG: Thank you, 23 Mr. Speidel. Mr. Richardson. 24 MR. RICHARDSON: Lakes Region really

1	has nothing to add beyond what's been very well
2	stated by Staff and the Office of Consumer
3	Advocate. You know, we'd like to thank
4	everyone one for helping us get to this point,
5	and we think it's a great proposal.
6	CHAIRMAN HONIGBERG: All right.
7	Thank you, Mr. Richardson. With that, we will
8	close the hearing, take the matter under
9	advisement, and issue an order as quickly as we
10	can.
11	(Whereupon the hearing was
12	adjourned at 10:42 a.m.)
13	
13 14	
14	
14 15	
14 15 16	
14 15 16 17	
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14 15 16 17 18 19 20 21	